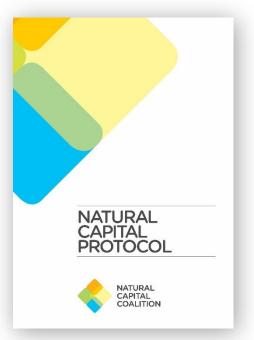




- WBCSD's response Redefining Value
- Putting business at the heart of the solution
- Integrated Performance Management & decision making
- Enterprise Risk Management
- Better Reporting
- Meaningful Disclosure
- Measurement and Valuation







Reporting conditions



The Reporting Exchange

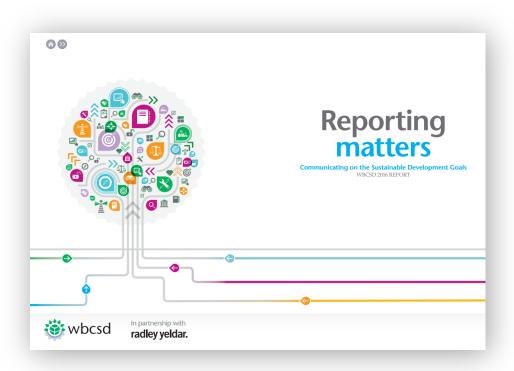
- The Reporting Exchange is a global resource for sustainability reporting requirements and resources.
- BETA release: +1400 reporting provisions including +250 International, over 500 organisations across 40 countries. More mandatory than thought!
- Categorized by ESG subject, sector, obligation and linkage to sustainable development goals.
- Long term ambition: global coverage, creating a community driven resource that supports consolidation of reporting for investors / CFO.



www.reportingexchange.com

Reporting matters

- Reporting Matters is an annual WBCSD Study into the effectiveness of member sustainability & integrated reporting.
- Reporting still not mainstream but improving.
- 83% overall use and 50% regular use.
- Multi-stakeholder approach still dominant (not aligned with external developments which are investor focused).
- Non-financial reporting materially longer than Financial reporting cycle.
- Assurance in 78% of reports costs range from \$10K to over \$1
 million but may not be adding value to the user.



Risk Management





Review of member company disclosures

On average, 29% of risks or aspects reported as material in the sustainability report, were also identified in the risk disclosure section of legal filings*.

Voluntary disclosures

- The majority of the 170 WBCSD members produce a stand-alone sustainability report (74%).
- The proportion of companies combining their financial and non-financial reporting into annual reports or self-declared integrated reports has increased to 26%.
- 82% disclose the use of a materiality process and often publish a matrix within the report.

ndatory risk disclosures

% of companies do not disclose any nonfinancial risks in their risk disclosures, which may include:

- SEC Requirement 10-K, 20-F
- Risk section of the Annual Reports
- Corporate Governance Reports
- 57% have some alignment
- 8% have full alignment

